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"To forget how to dig the earth and to tend the soil is to forget ourselves."

> -Mahatma Gandhi



(U.S. Army Corps of Engineers photo)

The Sturgis is a 440-foot-long World War II ship that the Army converted into a mobile, 45-megawatt nuclear power plant on water.

Baltimore District leads nuclear reactor decommissioning effort

By Christopher Augsburger Public Affairs Office

In the 1960s, the military's purpose for building nuclear reactors was clear: design and construct nuclear power plants that could be moved by air, erected quickly and operated under adverse environmental conditions. Today, the mission for nuclear reactors isn't about building them; it's about decommissioning them safely, efficiently and in a cost-effective manner.

Over about a 10-year span during the late 1950s and early 1960s, the Army built nine nuclear reactors: three prototypes in Idaho (no single ownership), four for the Army and one each for the Air Force and the Navy. The Corps, who built the reactors as part of the Army Reactor Program – a joint venture

between the Department of Defense and the Atomic Energy Commission – held the responsibility for nuclear reactor engineering, design and construction.

"The idea was to provide power to areas where conventional energy, such as fuel and electricity, wasn't easily accessible, or even accessible at all," said Hans Honerlah, the Corps' project manager from Baltimore District.

Only three reactors still exist from the original nine, and the same authority that allowed the Army to build the reactors also holds them responsible for dismantling and disposing of them, according to Honerlah. That task could take place over the next several years.

(Continued on p. 3)

CONSTELLATION

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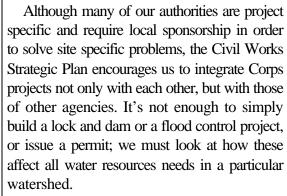
Commander's Comment

The Civil Works Strategic Plan

By Col. Robert J. Davis

Commander and District Engineer

Many of you have now seen the U.S. Army Corps of Engineers' Civil Works Strategic Plan. Its focus is toward a more comprehensive, collaborative approach to water resources planning. In our District, the very successful Poplar Island Environmental Restoration Project in the Chesapeake Bay, primarily created from dredged material, is a good example of this approach. Another example is the Isle of Wight project near Ocean City, Md., where wetlands were created with dredged material.



For example, we are working very closely with the Environmental Protection Agency's Chesapeake Bay Program to arrive at comprehensive solutions for improving the environmental quality of the Bay. We are also working closely with the U.S. Fish and Wildlife Service to assist in restoring habitat areas in the Blackwater National Wildlife Refuge.

Planners can accomplish this integration by undertaking specific watershed studies that analyze how potential projects can fit in with the watershed's big picture. The challenge is to achieve greater balance across business



(Poplar Island file photo)

purposes (such as navigation, flood control, and environmental restoration) so that solutions are more integrated from the beginning of the project development life cycle. This approach requires synergy among all stakeholders. Dr. Stephen Covey, author of *The 7 Habits of Highly Effective People*, defines synergy as:

"...the fruit of thinking win-win and seeking first to understand ... It's not compromise ... It's the creation of third alternatives that are genuinely better than solutions individuals could have come up with on their own."

When you are given any tough Civil Works mission, I challenge you to consider a wide range of options, to include an early and timely open debate on what stakeholders expect and value, to include peer review from other technical experts when appropriate, and to involve other resource agencies whenever possible.

In the future, we may be solving water resource challenges using authorities of other agencies. In some instances, we might not be the lead agency in fostering the solution, and not all solutions will be Corps projects. With many players and multiple objectives to satisfy, the earlier key stakeholders get involved, the more likely each party will contribute resources to the solution.

—Essayons

Sturgis (continued from cover)

Baltimore District leads the decommissioning planning effort for two of the three remaining Corps reactors. The first is the *Sturgis*, a 440-foot-long World War II ship that the Army converted into a mobile, 45-megawatt nuclear power plant on water. The second is a 10-megawatt thermal reactor at Fort Belvoir, Va., called the SM-1. The SM-1 was the first nuclear power reactor to provide electricity to a commercial power grid in the United States.

Alaska District will lead the decommissioning planning efforts for the third reactor, the SM-1A at Fort Greely, Alaska.

All nine plants served specific missions. For example, the Sturgis, designated the MH-1A (mobile, high-powered, first of a kind, field installation), was unique in its ability to move to hard-to-reach locations. From 1968 to 1975 during the height of the Vietnam War, the Sturgis was stationed in the Panama Canal Zone. Its reactors' contribution to the war effort allowed about 2,500 more ships per year to pass through the canal than would have been possible without her power, according to the online magazine Atomic Energy Insights.

The reactor at Fort Belvoir provided a place to train military personnel on how to operate the new reactor plants.

"The Fort Belvoir plant was a fullsize plant that trained everyone else to work at places like at Fort Greely, which is far from any fossil fuels and in the middle of nowhere," said Malcolm McLeod, the Corps' Deactivated Nuclear Power Plant program manager. McLeod also carried out missions for the Army Engineers Reactor Group during the 1970s.

As the years passed and the cost of running these plants began to escalate, the Army's mission shifted to finding the most cost-effective and environmentally sound way of decommissioning some of the reactors.

"We were meeting all environmental requirements, but it was getting more and more expensive to run the small-scale reactors, like the *Sturgis* and the one at Fort Greely," said McLeod.

In the late 1970s, all three Corps reactors were deactivated. Their fuel was removed and contamination minimized with no threat to the public.

The Army placed the reactors in a safe-store condition. The Army estimated that a storage time of 50 years would be sufficient to allow most of the radioactive material to decay, making safe-store the safest and most cost-efficient method of decommissioning, according to Honerlah.

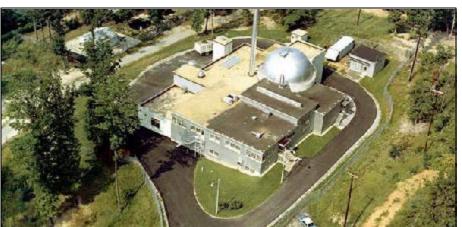
After a preliminary 1998 study by the U.S. Army Nuclear and Chemical Agency indicated early decommissioning may provide a more efficient means of dealing with deactivated reactors, the Army asked the Corps to determine if accelerated decommissioning would be more beneficial.

Escalating radioactive waste disposal costs, increased environmental regulations and the diminishing amount of disposal sites for certain radioactive wastes are reasons to recommend early decommissioning, according to Honerlah.

Baltimore District is now working on an All Hazards Assessment to better understand the potential decommissioning options and costs for the *Sturgis*. The report will estimate current costs for decommissioning and project estimated costs incrementally into the future.

The Corps is still in the early stages of the All Hazards Assessment of the reactor at Fort Belvoir.

The All Hazards Assessment and cost estimate for fully decommissioning the *Sturgis* is expected out in the coming months and to range in the millions of dollars.



(U.S. Army Corps of Engineers photo)

One of two nuclear reactors that Baltimore District is responsible for decommissioning is this 10-megawatt thermal reactor at Fort Belvoir, Va.

Corps to participate in Anacostia cleanup

By JOYCE M. CONANT Public Affairs Office

The U.S. Army Corps of Engineers, Baltimore District will support the Anacostia Watershed Society's Annual Earth Day and Cleanup celebration Saturday, April 16, by supplying barges and vessels to haul off the collected debris.

The Earth Day celebration cleanup is scheduled from 8 a.m. to noon. The cleanup effort will be followed by an awards ceremony at Bladensburg Waterfront Park at 1 p.m. Robert Pace, chief of the Baltimore District Planning Division will represent the District at the awards ceremony.

To support the event, volunteers are welcome, too.

Last year more than 1,100 volunteers cleaned up the Anacostia River and part of its tributaries. They collected a total of 43 tons of trash and debris, including items such as refrigerators, dumpsters and tires.

Once collected, the items were bagged and placed on Baltimore District barges. Corps employees shipped off and disposed of the debris.

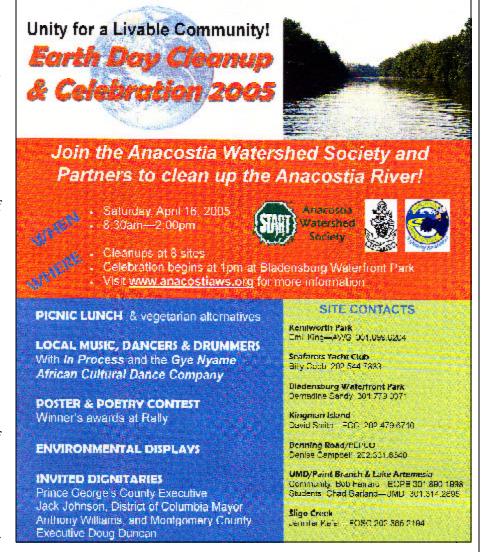
"We have supported this event for more than 20 years, not only because of its significance, but because it also meets the needs of our mission," said Don Snyder, chief of Navigation Branch in Operations Division.

Throughout the years, the Anacostia - which was once a

thriving river surrounded by parkland – has become severely polluted by sediment, nutrients, pathogens, toxins and trash, according to the Anacostia Watershed Society.

The District of Columbia, the federal government, other local For location sites, directions and communities and businesses and individuals within the Anacostia watershed are working together to restore the Anacostia River so it can Public Affairs Office at 410-962once again be an important asset to the community.

Volunteers will be provided gloves and bags at the various cleanup sites. The Anacostia Watershed Society requires river cleanup volunteers to sign a standard waiver form at time of registration. more information, visit the site at www.anacostiaws.org/ earthday2005.html or contact the email 2809. roberto.c.nelson@usace.army.mil.



Corps builds Army base in Afghanistan

By Maj. John K. Baker, P.E. Afghanistan Engineer District

About 160 employees of the Afghanistan Engineer District, or AED, are making a significant positive impact on the reconstruction of Afghanistan. The design-build project for the Afghan National Army Regional Brigade Facilities in Gardez is a prime example, but one must first understand the "big picture" to appreciate the true contribution of Corps employees.

The AED provides services that support the Coalition Forces Command-Afghanistan and subordinate commands with an estimated \$705 million in fiscal year 2005 programmed expenses. AED major programs include the U.S. Agency for International Development Infrastructure Program, which provides roads, bridges, and dams; the Coalition Forces Program, which provides facilities for coalition forces; the Counter-Narcotics and Afghan National Police program, which provides new and renovated law enforcement facilities; and the Afghan National Army program, or ANA, which provides Afghan army bases.

The \$800 million ANA Program is currently constructing eight regional bases. The Afghan Army is graduating units from mobilization training at a rate of six battalions (about 4,000 Soldiers) per month. One such regional base is near the southeastern Afghanistan town of Gardez.

Gardez is a town of 70,000 inhabitants along a river in a mountain valley at an elevation of about 7,600 feet (nearly a half-mile higher than Denver, Colo.). Located about 60 miles south of Kabul and 50 miles west of the Pakistan border, Gardez is the capital of the Paktia Province. The climate is comparable to that of Wyoming, and like the rest of Afghanistan, Gardez has suffered from a decade-long drought. Once a Taliban stronghold, Gardez is now the site of a U.S. forward operating base and a relatively secure area.

The Regional Brigade Facilities at Gardez is a \$65 million project to provide a base for over 6,000 Afghan Soldiers. A true fast-track, design-build effort, the project provides living, office, maintenance and



(Photo by Maj. John K. Baker, Afghanistan Engineer District)

The power plant for the Gardez Regional Afghan National Army Facility is a 13,000-square-foot structure that will initially house six generators with a combined output of 4.8 megawatts. The building is a pre-engineered product of the Butler Manufacturing Company and has a design-build schedule of 180 days.

training facilities, complete with supporting infrastructure (power plant and distribution system, water and sewer systems, roads, and communications), with less than a 12-month schedule.

The project delivery team includes the Gardez Resident Office and the design-build contractor, Perini Management Services, Inc., of Framingham, Mass. The resident office is staffed with a resident engineer (Maj. John Baker, P.E., Baltimore District); a project engineer (Capt. Lantz Timmsen, Army Reservist); three quality assurance representatives (Dan Boone, St. Paul District; Don Hermanson, Sacramento District; and Ronnie Mackey, Vicksburg District); and a local national field engineer/interpreter (Nawab Khan).

Perini, ranked as the 27th best contractor by *Engineering News Record* in 2004, was recently named by *Forbes* magazine as the best-managed company in the construction industry and has experience with two prior ANA projects.

The team has found the project to be a challenging one in the first six months of construction, as will be highlighted in the next installment.

—First in a series of articles

Corps thinks outside Spring Valley "box"

By Mary Beth Thompson Public Affairs Office

Then Spring Valley Lot 18 Project Manager Craig Georg was challenged to speed up the work at the site, he and his team thought outside the box. More precisely, they thought outside the tent. The team directed its thoughts and research beyond the types of tents that have been used throughout the United States for such work.

Spring Valley is a Formerly Used Defense Site in a residential neighborhood of Washington, D.C., that Baltimore District is cleaning up. Lot 18 is a debris field dig site, one of several projects in the Spring Valley program. The type of work and the safety of the neighborhood requires that the Lot 18 dig be conducted inside a tent with engineering controls.

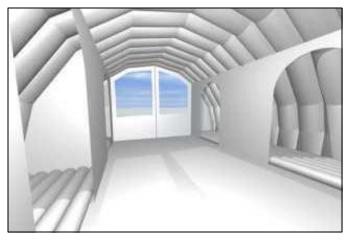
"To increase production, we needed larger equipment, and larger equipment requires a bigger structure to work within," Georg said. "The biggest problem with a larger tent is that the tent needs to be anchored and sealed to provide protection to workers and the public, but the uneven terrain at Lot 18 made sealing a larger structure nearly impossible."

A larger tent is also heavier and more difficult to move, and so it takes longer to reposition.

Looking beyond U.S. boundaries, Georg's team of experts found a solution — an innovative, British-made "inflatable building" that can be configured to 60 feet by 100 feet. The structure is made up of air cells, is strong but relatively light in weight, does not require a crane to move and conforms to rugged topography. It is self-supporting and designed for extended outdoor use.

"It takes less time to move, and it can be used in very





(Illustrations courtesy of ITEK-USA.com)

These digital illustrations provide interior and exterior views of the inflatable structure that will be used at Spring Valley. steep areas," Georg said. "It will give us much more flexibility."

The team plans other improvements to increase production. A larger excavator will dig. Dirt and debris will be sorted on a shaker table instead of the present manual sifting table. Until now, the soil has been packed into drums that were loaded onto trucks and carted from the site. The soil will now go into a more efficient roll-off container that will be moved by conveyer to a truck. Tarps will cover the soil during the loading and removal to keep it contained when leaving the site and until it is ultimately disposed of at an approved site. A plan is also being developed to make air monitoring more efficient.

These changes are being reviewed at all oversight levels, including the regulatory partners, D.C. Health and the Environmental Protection Agency; the Corps' Engineering Support Center at Huntsville; Corps headquarters and the Deputy Assistant Secretary of the Army for Environment, Safety and Occupational Health.

Georg expects to have enough of the improvements in place to be able to restart digging at Lot 18 this summer. Assuming nothing is found that changes the character of the investigation, the Lot 18 work should be completed by late January 2006. Six underground metallic anomalies in the vicinity of Lot 18 will also be investigated, making the expected completion of that area to be spring 2006.

"The increased efficiency comes with a price tag," said Gary Schilling, program manager, "but the Corps and the Army are making sure that the cost of accelerating the Lot 18 work does not slow down the other ongoing Spring Valley investigations."

Corps trains students at Kenwood High

By Chanel S. Weaver Public Affairs Office

Whether it is donating clothing and school supplies to children in Afghan orphanages, raising money for the Combined Federal Campaign or collecting thousands of canned goods for hungry Marylanders, Baltimore District employees have always demonstrated a commitment to giving back to the community. Many of the District's employees say they have been fortunate in life, and they feel it is only right to lend someone else a helping hand.

Thus, it was no surprise when several Corps employees volunteered to participate in a mock interview session at Kenwood High School last month. The event, which was organized by counselors at Kenwood, allowed students to meet with representatives from various organizations, including the Corps, and practice the skills needed for making a good impression at a job interview.

Melanie Hacker, a program support assistant in Real Estate Division, said she enjoyed helping Kenwood students develop the skills needed for career advancement. "I like interviewing the students, and I am here today to see what their goals are and how I can help them," said Hacker.

Like Hacker, Stephanie Roth, a human resources assistant, was proud to see the motivation of the students she interviewed. Roth, a Kenwood alum, said it was inspiring to see the students' ambition.

"I'm glad that there are still dedicated young people who want to achieve and advance themselves professionally," said Roth.

In addition to Hacker and Roth, employees Lt. Col. J. T. Hand, Deputy Commander, Joe Ignatius, Operations, and Samantha Rosen, Human Resources, participated in the session.

During the mock interviews, the students were rated by business professionals in such areas as attitude, eye contact, oral communication skills, attire, knowledge and overall behavior. A report was sent to each student after the interviews were completed.

Bonnie Cohen, a recruitment specialist at



(Photo by Chanel S. Weaver, Public Affairs)

Melanie Hacker, left, a program support assistant in Real Estate Division, conducts a mock job interview with Bryan Bass, a Kenwood senior. In the background, Stephanie Roth, a human resources assistant, interviews Julie Stecker.

Franklin Square Hospital Center in Baltimore County, was one of the professionals who interviewed Kenwood students. Cohen interviews many of the personnel for Franklin Square Hospital, including doctors, psychiatrists, psychotherapists, radiologists and case managers. She said it was a nice change of pace to interview students.

Just as the business representatives enjoyed interviewing the students, many of Kenwood's pupils said they valued the advice and insight they received from their interviewers.

"I have a lot of good information and feedback that I can apply to a real job interview," said Julie Lorden, a senior. Julie Schnitzker, another senior agreed. "The experience I received today will be quite helpful in the future," said Schnitzker.

Councilman Joseph Bartenfelder, president of the Baltimore County Council, also participated in the Kenwood event, and he said it was refreshing to see so many students with high aspirations.

"It's good to see young people trying to make a positive impact," said Bartenfelder. "Many times, all we hear about are the negative things that young people are doing, but people need to hear about the positives."

District hosts 7th Annual Small Business Conference

By Shawn M. Walleck Public Affairs Office

According to the latest estimates from the Small Business Administration, or SBA, there are approximately 23.7 million small businesses in the United States. Those 23.7 million businesses pay 44.3 percent of the total U.S. private payroll, generate 60 to 70 percent of net new jobs annually and create more than 50 percent of the (non-farm) private gross domestic product.

The statistics speak volumes and imply that this group is anything but small.

Recognizing their significance and willingness to expand their entrepreneurial spirit, the North Atlantic Division Regional Business Center teamed up with the Baltimore District to host the 7th Annual Small Business Conference and Fair held at the Belvedere in downtown Baltimore March 17 and 18.

A record breaking 417 small business personnel registered for the two-day event, according to Mike Schaub, one of the conference organizers from the Baltimore District Resource Management Office. Nearly 450 participants (including walk-ins) attended the conference, and this year's event marked the first time prime contractors were invited to set up displays during the conference.

MARK YOUR CALENDAR





(Photo by Shawn M. Walleck, Public Affairs) Linda Evans (left), Corps contract specialist, explains the conference schedule to conference attendee David Sang.

"Allowing prime contractors to set up displays was a real success," said Schaub. Twenty-five prime contractors registered for the conference.

During the first day of the conference, attendees were welcomed by Brig. Gen. Merdith "Bo" Temple, North Atlantic Division commander, and received district overviews from the Baltimore, New England, New York, Philadelphia, and Norfolk district commanders before taking to the hallways for informal networking, handshaking, and business card swapping.

Following the informal networking, attendees enjoyed a working lunch where guest speakers from the Corps of Engineers, U.S. Small Business Administration, Department of Homeland Security and the National Veterans Business Development Corporation discussed the latest information on legislation, policy and initiatives associated with small business programs.

During the second day's Small Business Fair, attendees met with personnel from the Corps and SBA, and with prime contractors who currently conduct business within the North Atlantic Region.

"We are very pleased with this year's conference results," said Temple. "Working with small businesses is critical to the Corps of Engineers' mission. The NAD team looks forward to strengthening existing business relationships and building new ones."

y it safe with spring cleaning

such as trimmers, lawn edgers and pruners.

EQUIPMENT SAFETY:

• Read all manuals and learn the controls of all of tools and equipment well enough to act instantly in an emergency and to stop the machine quickly.

• Before using any appliance or tool, especially new stuff, read and follow the manufacturer's use and care instructions. Pay attention to warning markings.

Remember also that if you're getting ready to clear your garden or office grounds, be sure you know how to identify poison ivy, sumac, oak and other toxic plants and know how to treat any irritations.

• Store gasoline in a UL listed safety container to keep fumes from escaping and causing a potential fire. Fill the mower

from

possible ignition sources.

Never reach under the mover for any reason.

away

Mever reach under the mower for any reason while the mower is in operation, and make all adjustments with the motor off, i.e. with power cord or spark plug

outside,

disconnected.Never leave a lawn mower

"on" while unattended. Curious children, eager to help, may get seriously injured.

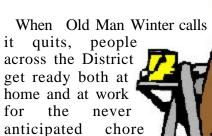
CLOTHING SAFETY:

• Wear proper clothing and personal protective equipment. Wear clothing that does not hang or is loose fitting. Never work barefoot or in sandals or canvas shoes. Wear safety glasses when working with lawn and garden equipment.

LADDER SAFETY:

- Always use a ladder that is long enough for the task at hand. A great number of ladder accidents are the result of using a ladder that is too short.
- Face the ladder when climbing up and down; keep your body centered between both side rails.
- While up on the ladder, don't overextend your reach. Make sure you keep your weight evenly distributed.
- Never move a ladder while standing on it.
- Never stand on a ladder's bucket shelf. Read and follow the warning stickers for highest standing levels.

Spring cleaning may not be avoidable, but, by following these simple precautions, the injuries associated with it can be reduced significantly or e v e n eliminated completely.



Sajety & Occupational

Health Office

known as "spring cleaning."

This daunting task can involve projects ranging from painting the house to landscaping the yard. While sprucing up the office or home can be very rewarding, it can also pose many hazards.

Hundreds of thousands of injuries occur each year as a result of mishaps related to electric tools, ladders and lawn mowers.

- On average about 220,000 people make emergency room visits due to ladder mishaps each year.
- More than 87,000 people are treated annually in hospital emergency rooms for lawn mower injuries resulting from burns, dismemberment, electric shock, falls and thrown objects.
- Another 76,000 people sustain injuries from power garden tools

District Digest

Conference gives women motivation to succeed

By Angela Moore Public Affairs Office

The annual Federal Women's Program Conference, sponsored by the Baltimore Federal Executive Board, was held at the Marriott Inn in Hunt Valley, Md., March 26. The theme of this year's conference was "Women Change America," celebrating the strides that women have made throughout American history.

The 700 conference participants attended several workshops on such topics as "Stress Management" and "Understanding the Thrift Savings Plan."

Maryland First Lady Kendel S. Ehrlich was the keynote speaker. A mother of two, Ehrlich is active in her community and in her older son's school.

In her address, Ehrlich emphasized the need for women to balance their families and careers, as well as the need for older women to serve as mentors to younger generations.

"Conferences such as this one help to empower women," said Ehrlich. "Women need to encourage one another," she said.

The first lady also spoke about her personal passions: education, substance abuse treatment and domestic violence prevention.

As a former felony trial attorney with the Public

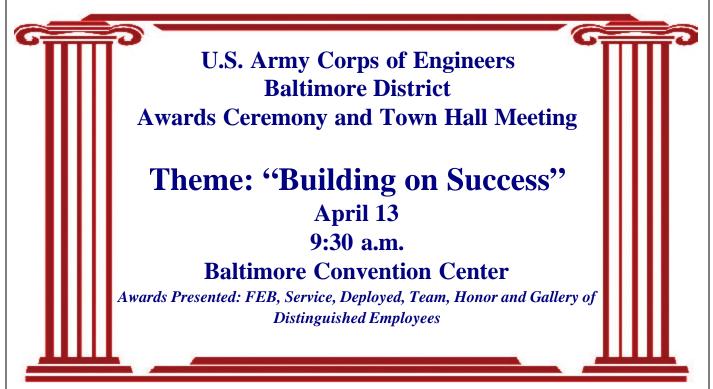


(Photo by Angela Moore, Public Affairs)

Joann Taylor, (left), of Fidel Chiropractic talks to Pamela Wilson of Real Estate Division during the Federal Women's Conference in Hunt Valley last month. Sherry Johnson, also of Real Estate Division, listens in the background.

Defender's Office in Annapolis, Ehrlich has seen firsthand the effects on society of drug and alcohol abuse, domestic violence and the lack of a good education.

Women need to take large strides to combat these issues. Ehrlich said.



Speakers Bureau Report

Speakers Bureau volunteers actively represented the Corps in the community during March.

- **Ben Hankins**, Capital Area Office, spoke March 7 at the Mattawoman Middle School career day in Waldorf, Md.
- •The March 10 science fair at Dumbarton Middle School, Baltimore County, was judged by Larry Mathena, Engineering; Maria de la Torre, Construction; Karen Reed, Real Estate; and Beth Bachur, Operations.
- Judging the regional science and engineering fair for Anne Arundel County Public Schools March 12 were: Mona Ponnapalli, Pete Emens and Chris Westbrook, Engineering; Joe Phelan, Construction; and Sara Robert, Programs and Project Management, and her husband Paul Robert, who works for NASA.
- **Phil Hager**, Planning, spoke at the March 14 meeting of the AARP in Havre de Grace, Md. **Don Snyder**, Operations, talked about the Corps' recreation role March 17 to students at York College in York, Pa.
- Serving as judges at the Chapel Hill Elementary School, Perry Hall, Md., science fair March 18 were: Joe Phelan, Construction; and Israel Miller, Leslie Perkins, Rob Moyer, Alan Warminski, Gloria Markovci, Adrian DeVillasee and Andrea de la Pena, Engineering.
- **Milt Boyd**, Counsel, spoke at the University of Maryland, Baltimore County career day March 29 about working for the government as an attorney.

And the winner is...



(Photo by Chanel S. Weaver, Public Affairs)

Stephanie Roth (left), chairperson of the District's 2004-2005 Harvest for the Hungry Campaign, presents a new DVD/VCR combo to Martha Newman, Information Management. Newman was the winner of the St. Patrick's Day Raffle to benefit the Maryland Food Bank. Sandy Hanson, Programs and Project Management, was the winner of a microwave. The raffle raised an additional \$501 and 57 canned goods for the campaign, which ended Thursday, March 31.

Take your Daughters and Sons To Work Day Program 2005

When:

Thursday, April 28

Ages:

Children 8 to 14

Time:

8 a.m to 3 p.m.

Permission slips are available at the EEO office





Department of the Army U.S. Army Corps of Engineers Baltimore District P.O. Box 1715 Baltimore, MD 21203-1715

Official Business

